# The New Way to Recruit

Chris Madello Local 602

Kip Bagley & David Geith
Mesa Energy Systems, EMCOR

Justin Pomerville Local 85



#### "I Can't Understand this New Generation!"

**Sound Familiar?** 

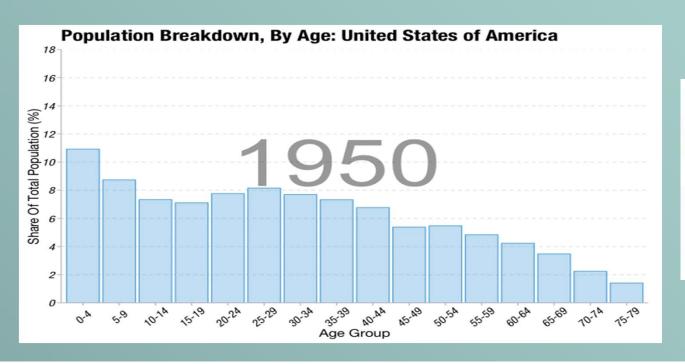
"The children now love luxury; they have bad manners, contempt for authority; they show disrespect for elders and love chatter in place of exercise. Children are now tyrants, not the servants of their households. They no longer rise when elders enter the room. They contradict their parents, chatter before company, gobble up dainties at the table, cross their less and tyrannize their teachers."

Socrates (469-399 B.C.)



# Intro: The NEW way to recruit!

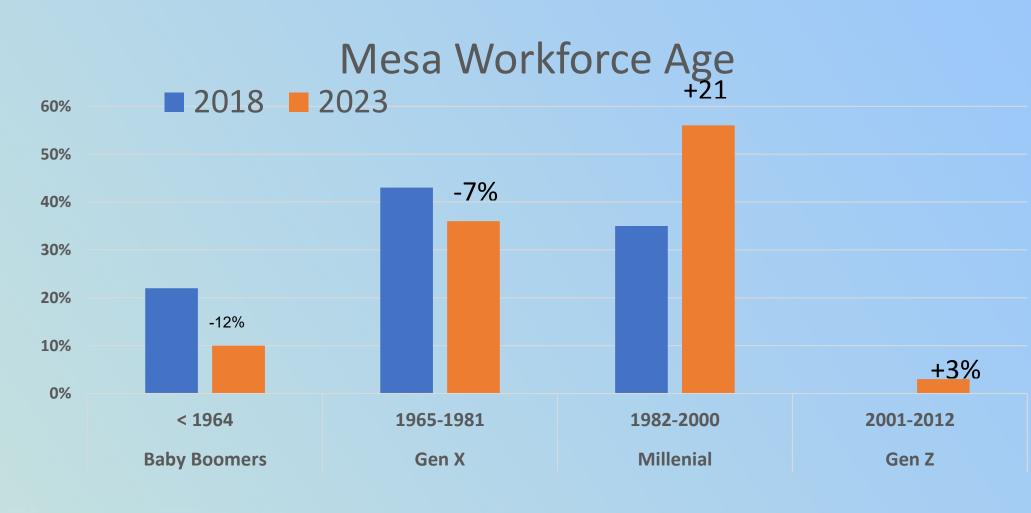
- Do you know what % of your skilled work force will be retiring in the next 2-5 years?
   Mesa's is 25%!
- Do you have a plan to replace this large talent loss?
- Do we have a labor shortage or a "union" labor shortage?



# WE HAVE REACHED THE CLIFF!









# **Recruiting Methods**

- Utilize existing employee's referrals. Success ratios are much higher than standard methods.
- Start an employee referral bonus program.
- Many other ways to find talent the group will discuss.
- Closely check your technician retention rates. If too high (anything >33% lost) you should look at yourself closely to determine why you're not keeping folks.
   Money, management, flexibility etc.



#### **Successfully Recruiting**

Do we have an HVACR technician shortage? Or a "union" technician shortage? Are there mass buildings with "no AC" due to lack of field staffs?

- **1. Make your company culture better**: A positive and supportive work environment can attract and retain talented HVAC technicians.
- **2.** Make and publish a compelling HVAC job posting: A well-written job posting that highlights the benefits of working for your company can attract more qualified candidates.
- **3.** Use marketing to promote your job ads: Use social media, email marketing, and other advertising channels to reach a wider audience.
- **4. Ask for recommendations**: Ask your current employees, customers, and other industry professionals for referrals.
- **5. Use your network to find potential hires**: Attend industry events, join online forums, and participate in other networking opportunities to find potential candidates.
- **6. Get the word out on all platforms available to you**: Use job boards, company websites, and other online platforms to advertise your job openings.
- **7.** Take calculated risks and invest in HVAC training: Consider hiring candidates with less experience and investing in their training to develop the skills you need.
- **8. Ask the right questions**: During the interview process, ask questions that help you assess the candidate's skills, experience and work ethics.
- **9. Consider several factors such as training, experience, and professional efficiency** when looking for the perfect HVAC technician.







# Digital and Social Media Recruiting



#### Introduction: Chris Madello

- 23 Year Member of UA Local 602 Washington DC
- Full Time Field Organizer Maryland Pipe Trades in 2010
- Local 602 Service Agent/Organizer
   -Service Agent and Manpower
- Currently:
  - Business Manager/FST UA Local
  - President of the Mid-Atlantic Pipe Trades Association
  - Still an Organizer 13 years 10 months
- Not a rookie
- Not an Expert







# **Our Local Union**

- Size
- Apprentice
- Contractors
- Heavy Service Focus
- Growth in Service
- Great Service Training
- Training Can't be the only Answer





#### **How We Have Done It In The Past**



Paid Organizers



Referrals



Generational



Career Fairs



Visiting Supply Houses



**School Visits** 



Word of Mouth



...A Little bit of Luck!

# Why Social Media?



Where your audience gets their news now



**Cuts Down on** 

- Manpower for Recruiting
- TIME!



Measurement



You Cast a *much* wider net and expand your network



Reach *Only* Those You Want to Reach



80% of *every* generation uses social media at least 1x per day

### Paid vs Organic Social - What's the difference?

ORGANIC (POSTED TO PAGE)

Reach existing members/employees/ stakeholders/network etc

Gives your team a personality, voice and tone

Acts as a communications tool

Build it and hope they come strategy



213 Impressions
5 Clicks
81 Video Views

PAID
(TARGETED TO SPECIFIC RECRUITS)



66,396 Impressions 2,898 Clicks 17,992 Video Views Hyper-targeted and powerful recruitment tool

Reach those who have experience and do not know about you

Seen by 31,100% more people who fall within your target audience for recruitment

# **Digital Marketing Definitions**

Impressions: Total number of times your ad was shared on social media, regardless if it was clicked or not.

Reach: Total number of people (unique users) who see your ads.

Clicks: When someone takes an action and engages (clicks) on the ad you are sharing on social media.

Followers: In social media, a follow represents a user who chooses to see all of another user's posts in their content feed.

# **Digital Marketing Assets**



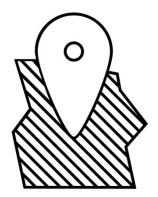












#### **Facebook**



10,336,938 **Total Impressions** 

1,363,083 **Total Reach** 

97,327

**Total Clicks** 

FB Page Views Growth by Month



# Instagram



6,409,331
Total Impressions

1,001,607
Total Reach

**49,602**Total Clicks

#### IG Follower Growth by Month



#### LinkedIn



2,503,349

**Total Impressions** 

633,202

**Total Reach** 

14,842

**Total Clicks** 

#### Total LinkedIn Followers by Month



#### YouTube



1,667,741

**Total Impressions** 

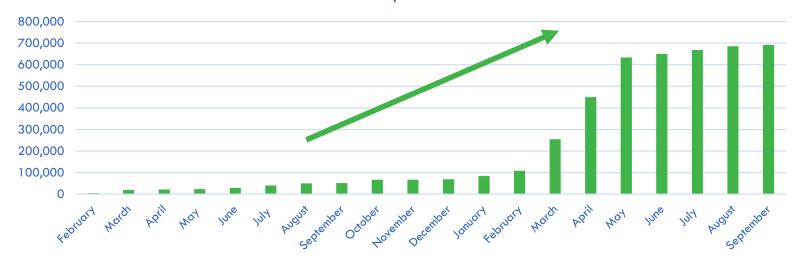
967,741

**Total Completed Views** 

1,852

**Total Clicks** 

#### **Total Completed Views**



# Spotify & Pandora (Targeted Audio)



5,867,459

**Total Aired Impressions** 

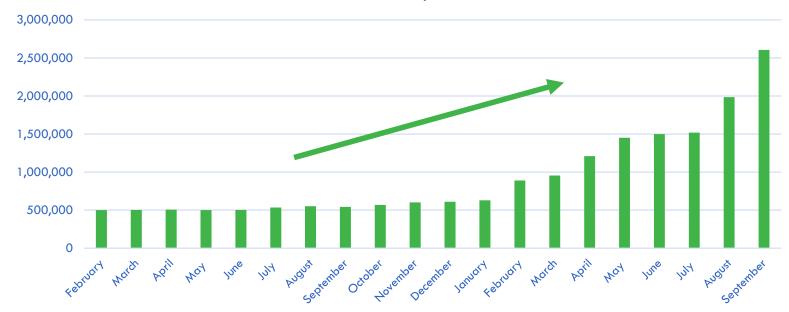
1,921,888

**Total Reach** 

4,065

**Total Clicks** 

#### **Total Aired Impressions**



# Geofence Display:

What is It? How do we Use It?



#### Geofencing creates a virtual fence around a specific location

- When someone who we are looking to reach enters that virtual fence, we can send our ads to them any time, anywhere (they do not have to be in the fence)
- One way that we use geofencing is to reach contractors, decision-makers and workers at key non-unionized sites in the DC area to motivate interest in joining Steamfitters



#### **Geofence: How it Works**

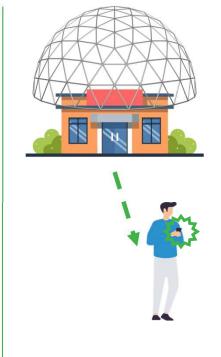
Virtual "Dome" is Placed over a Select Location



Your Target Person goes *in* the "Dome"



Your Person is now caught and will be served ads after having left the Dome



Your Targeted Ads Will be Served to this Person as they travel to other locations



...at the jobsite



...at the office





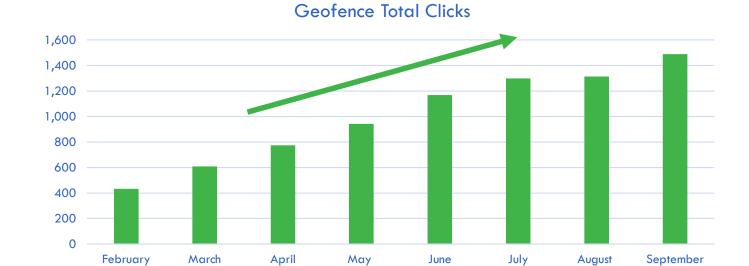
...at home

# Geofence Display



2,435,300
Total Impressions

2,810
Total Clicks



#### **EXPRESS RECAP: KEY DIGITAL MARKETING WINS**













**FACEBOOK** 

DISPLAY

YOUTUBE

**INSTAGRAM** 

LINKEDIN

SPOTIFY + PANDORA

>10.3MM Impressions >2.4MM Impressions

>967,000 Completed Views

∼1M Total Reach

633,000 Total Reach 1.9MM
Total Reach

~97k

2.8k

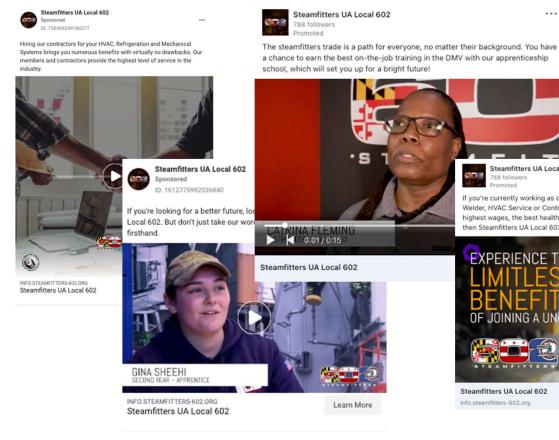
>1,800 Clicks

>49,000 Clicks

>14,800 Clicks

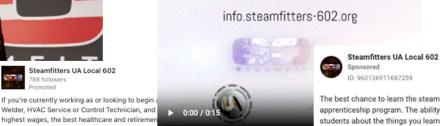
>4,000 Clicks

# **Creative Examples**





Being a steamfitter member opens up doors to so many possibilities. You'll have the opportunity to find what you love to do within the Local 602 and pursue that to its fullest capacity!



Learn more

Steamfitters UA Local 602

If you're currently working as or looking to begin

highest wages, the best healthcare and retiremen

then Steamfitters UA Local 602 is the best choice

Steamfitters UA Local 602

info.steamfitters-602.org

The best chance to learn the steamfitters profession is through our apprenticeship program. The ability to speak with professionals and fellow students about the things you learn will be an advantage when it's time to start your new career.



INFO.STEAMFITTERS-602.ORG Steamfitters UA Local 602

Learn More

# **Creative Examples**



If you're looking for a better future, look no further than Steamfitters UA Local 602. But don't just take our word for it, Gena is experiencing it firsthand

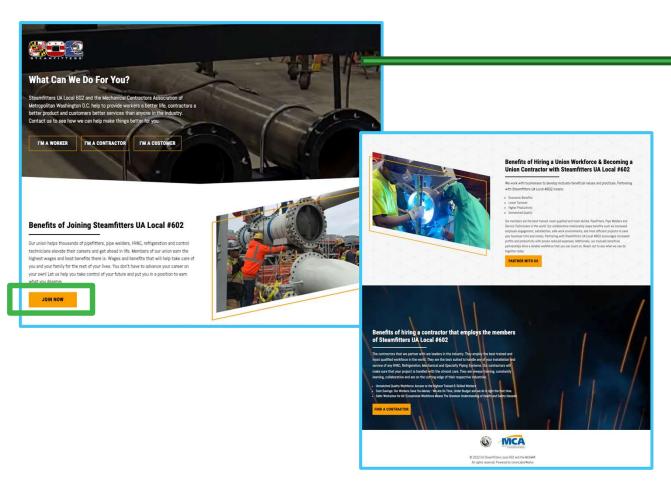


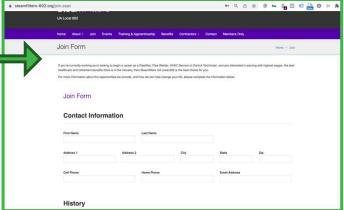
INFO.STEAMFITTERS-602.ORG Steamfitters UA Local 602

Learn More



# Landing Pages



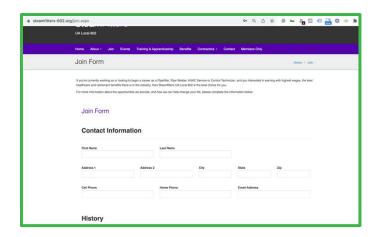




Steamfitters 602 Landing Page

#### Join Form

- 1. Join Form
- 2. Resume
- 3. Email
- 4. Spreadsheet
- 5. Contact Everyone
  - A. Experience
  - B. Limited/No Experience



# **22 Months of Digital Marketing:**What Has it Done for Us?



#### Online Applications through Join Form

- 5004 People Applied
- 1,646 of them had Experience in the Trade
- 799 of them were Non-union Contractors
- 716 Apprenticeship Applications (only 421 applied last year)

# Enhance Your Recruiting: ADD DIGITAL!

#### Keep Doing These...



Paid Organizers



Referrals



Visiting Supply Houses



Career Fairs



Generational



**Word of Mouth** 



**School Visits** 



...A Little bit of Luck!

#### ...but also do these!













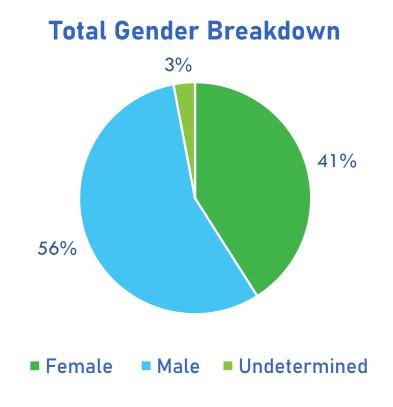
### Benefits of Digital Marketing

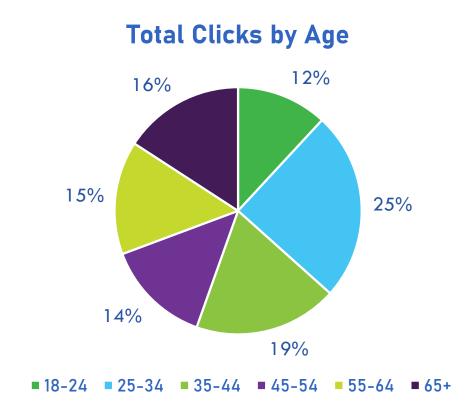
# REACH MORE PEOPLE

- From Outside of Your Word-of-Mouth Network
- From More Diverse Backgrounds
- Who May Not be Familiar with the Trade
- Who Are Interested in the Trade



# **Demographic Data**

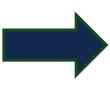




#### Results

# Over the Course of a 22-Month Campaign

17,200,000 Reach Outs



5,000 Applications

#### What Have I Learned?



Don't Try
Doing it Yourself



Have a Vision



Commit Long-Term



**Vet Vendors** 



Know How to Tell Your Story

# Be More Efficient with Your Systems, Time, and Money

### What to Consider Before Starting Digital Marketing

#### You can tailor everything to fit you:

- Pricing and Budgeting
- The size of the campaign
- The message
- The audience
- Where you want the message
- How you want it delivered
- When you want it delivered

# What to Consider Before Starting Digital Marketing

#### **Always Collaborate with Your Vendors**

- They teach YOU and YOU teach them
- They are experts in digital marketing, but YOU are the subject-matter expert of your trade and/or company
- They become an extension of your marketing team
- It saves you time down the line and they become an expert (but it requires engagement from you in the beginning!)
- You both become more efficient

# **Questions**

# **Student Chapter - Details**

#### **Benefits**

- · First pick of top students
- Summer Internships Cost Offset
- Higher retention rates
  - (Mesa) 90% retention rates versus 59%

#### **Requirements**

#### Us:

Participation of a Local Exec & Contractors

#### School:

- No Cost
- Partner with Union Companies
- · Apply for Grants

#### **Chapter Standards**

- Student board creates, approved by Local Exec.
- Recommendations
  - Maintain a GPA of \_\_\_\_\_
  - Attendance requirement
  - Invite union contractors to speak at chapter meetings
  - · Clean driving record
  - Etc.



# **Student Chapter Grants & Awards**

#### **Grants**

#### **Emerging Chapter Grant: \$5,000 (3x/5yrs)**

Intended to award newly founded MCAA student chapters with an Emerging Chapter Grant to help get the ball rolling on creating a sustainable student chapter

#### **Attendance Scholarships**

Helps pay for their attendance to our conference and others that MCAA puts on

#### **Summer Interns – Contractor incentive**

- 1. 1 Intern = \$1,000 grant
- 2. 2+ interns = \$2,000 grant

Successful hires = \$500 gift card for new hire

#### **Awards**

#### Student Chapter of the Year: \$3,000

Recognizes exceptional achievement in governance and leadership, membership recruiting, fundraising, community involvement and career development.

#### Educator of the Year: \$5,000

The educator of the year award honors the involvement and engagement of our industry's academic leaders.



# **Student Chapter Scholarships**

13 Scholarships \$2,500 - \$5,000



# **HVAC Excellence School Partnerships**



#### **Articulation Agreement**

Between HVAC Excellence and the United Association or Advanced Placement in an HVACR Apprenticeship Program



#### Agreement

This agreement is between the United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry of the United States and Canada (UA), and HVAC Excellence. The agreement is effective from August 15, 2023, and shall continue in force until either party notifies the other in writing or cancels the agreement.

This agreement establishes an advanced placement opportunity in a local union's HVACR apprenticeship program for applicants who meet the following requirements:

1. The applicant must be a graduate of an HVAC Excellence accredited program in good standing with HVAC Excellence. A current list of accredited programs can be found at:

https://www.escogroup.org/accreditation/accreditedprograms.aspx

- 2. The applicant must successfully pass a series of five HVAC Excellence Employment Ready/Specialty exams within two years of their date of application. These include Electrical, Air Conditioning, Electric Heat, System Performance which covers critical charging, airflow, psychrometrics, and combustion analysis, and one of the following exams (Gas Heat, Oil Heat, or Heat Pumps) within two years of their date of
- 3. The applicant must have graduated with a C average or better.
- 4. Upon admission to a United Association Local Union's HVACR apprenticeship program, the applicant may be classified as a second-year apprentice and receive up to one year of training credit, in recognition of the critical training received at the accredited program. This is consistent with the apprenticeship program's policies for the awarding of advance credit.
- 5. The local union's training director may require the apprentice to complete the program's required safety courses, such as OSHA 10, or History courses such as UA Heritage, in addition to the regular advanced placement requirements.

It is the applicant's responsibility to provide all documentation as required for this advanced placement.

This agreement shall be reviewed for modification by a committee consisting of both parties every two (2) years or as required by industry changes. This agreement shall remain in force until such aforementioned changes are agreed upon.

**Training Director United Association** 

**Howard Weiss** 

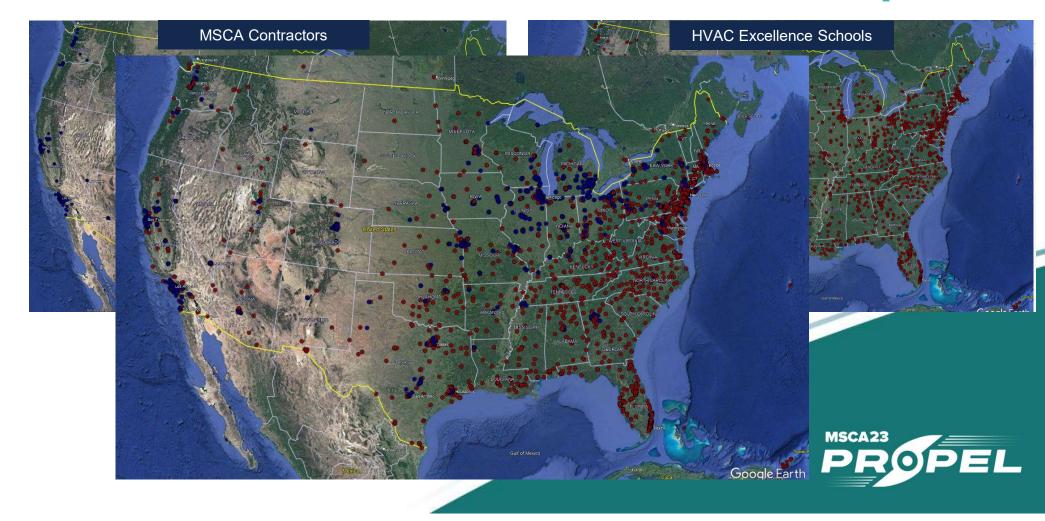
President

**HVAC Excellence, ESCO Group** 

8/14/2023



# **HVAC Excellence School Partnerships**



# The New Way to Recruit THANK YOU

Chris Madello cmadello@uanet.org

Kip Bagley kbagley@emcor.net

David Geith dgeith@emcor.net

Justin Pomerville jpomerville@ualocal85.org

